

## DC Ranch Association Financial Summary Report for period ending November 30, 2024

	Summary	/ bv	<sup>,</sup> Fund	- Y	TD
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		Operating	<u>Reserve</u>	<u>Capital</u>	<u>Total</u>
Revenue	\$ 1	.0,252,671	\$ 525,208	\$ -	\$ 10,777,879
Expenses		7,845,352	996,159	-	8,841,512
Operating Income/(Loss)	\$	2,407,318	\$ (470,951)	\$ -	\$ 1,936,367
Depreciation		-	-	31,419	31,419
Total Income/(Loss)	\$	2,407,318	\$ (470,951)	\$ (31,419)	\$ 1,904,948
Transfers In/(Out)	(	2,007,321)	1,982,321	25,000	
Total Surplus/(Deficit)	\$	399,997	\$ 1,511,370	\$ (6,419)	\$ 1,904,948

#### Revenue

Operating revenue for November totaled \$924k, unfavorable to budget by \$12k (1%). Year-to-date revenue is unfavorable to budget by \$68k (<1%). Significant variances to budget are as follows:

- There was a special assessment billed to one neighborhood for requested tree trimming services, which will be added to the operating budget next year.
- Shared staff costs in the management fee agreement were recalculated in accordance with the restructure; as a result the amount each entity is due/owes will differ from the original budget amount.
- Non-assessment revenue is \$3 unfavorable to budget YTD.
- Interest income is \$31k favorable to budget YTD.

#### **Expense**

Operating expenses for November came in \$45k (5%) favorable to budget, with year-to-date expenses \$355k (3%) favorable to budget. Notable variances to budget include:

- Payroll and employee-related expenses are under budget by \$607k (18%) YTD. This figure
  will fluctuate throughout the year as positions are filled and vacated. This variance is
  partially offset by the management fee agreement (see note above).
- Administrative costs reflect additional professional and legal fees incurred \$71k above the budgeted amount.
- Management fees are \$369k higher than the original budget amount; however, are offset by the cost savings in personnel (see notes above).
- There are combined savings of \$268k due to the timing of expenses across departments. This number will ebb and flow as expenditures are made.
- Insurance expense is \$10k higher than budget, which will continue through year end. This is mainly due to a necessary adjustment to property values in Market Street Villas, but also reflects slightly higher premiums for D&O, flood and auto policies.

• Utilities are unfavorable to budget by \$70k YTD.

#### **Balance Sheet/Cash Flow**

- Operating cash is \$2.1 mil at 11/30/2024, equal to 2.2 months of cash on hand.
- There is currently \$13 mil in reserve funds and \$91k in the capital fund.

### **Individual Neighborhoods**

- Employee costs are being allocated to the neighborhoods using actual payroll data each month. Variances to budget are to be expected, as the need for staff time changes according to the needs of the neighborhoods. The Director of Operations reviews this data in detail to ensure the figures are correct.
- Most neighborhoods have a favorable variance to budget, except Country Club, Market Street Villas and Horseshoe. Reasons include the timing of arbor care, overage in water usage, additional landscape and/or maintenance hours and legal fees.

#### Reserves

- Reserve expenses came in at \$54k for the month of November. YTD reserve expenses are at \$996k, lower than budget by \$1.2 mil.
- Reserve spending will vary from budget depending on the continual assessment of expenditures and scheduling of projects. Some projects are completed early, while others are pushed into the next year.
- Reserve interest is surpassing budget estimates due to the availability of higher earnings rates for the reinvestment of maturing treasury notes. Reserve interest income is \$452k YTD.

## **DC RANCH ASSOCIATION**

### **STATEMENT OF REVENUE AND EXPENSE**

For the Month and YTD Ending November 30, 2024

	No	vember 20	024	Year-to-Date			Annual
	Current		Budget	Year to	Year to		2024
	Month	Budget	Variance	Date	Budget	Variance	Budget
INCOME							
Neighborhood Assessments	\$ 504,756	\$ 504,778	\$ (22)	\$ 5,552,313	\$ 5,552,558	\$ (245)	\$ 6,057,336
Special Assessments	-	-	-	30,507	-	30,507	
Master Assessments	365,126	364,944	182	4,015,016	4,014,384	632	4,379,328
Builder & Developer Assessments	8,769	8,904	(135)	97,822	97,944	(122)	106,848
Total Assessment Revenue	878,650	878,626	24	9,695,657	9,664,886	30,771	10,543,512
Lot Sale Fees	5,200	7,500	(2,300)	88,040	82,500	5,540	90,000
Management Fees (Cost Sharing)	535	12,125	(11,590)	5,885	133,375	(127,490)	145,500
Fines/Fees (Violations, Mods etc.)	23,238	25,550	(2,312)	272,132	281,050	(8,918)	305,400
Security Monitoring Unmanned Gates		3,840	-	42,240	42,240	-	46,080
Cell Tower Lease(s)	8,405	6,791	1,614	74,281	74,093	188	80,923
Other Income (CFD, Interest, Misc)  Total Non-Assessment Income	4,337 <b>45,555</b>	1,500	2,837	74,435 <b>557,013</b>	42,813	31,622	70,622
Total Non-Assessment income	45,555	57,306	(11,751)	557,015	656,071	(99,058)	738,525
<b>Total Operating Income</b>	924,205	935,932	(11,727)	10,252,671	10,320,957	(68,286)	11,282,037
EVERNOES.							_
EXPENSES							
Reserve Contributions	180,211	180,211	-	1,982,321	1,982,321	-	2,162,532
Capital Contribution	<u>-</u>	-	-	25,000	25,000	-	25,000
Total Reserve Expense	180,211	180,211	-	2,007,321	2,007,321	-	2,187,532
Personnel Expenses	234,210	305,471	(71,261)	2,753,253	3,360,181	(606,928)	3,842,931
Administration	46,855	16,440	30,415	586,772	156,260	430,512	167,150
Information Technology	10,655	14,360	(3,705)	194,232	201,526	(7,294)	217,646
Human Resources	2,363	1,335	1,028	40,097	33,654	6,443	37,453
Total Administrative Expense	294,082	337,606	(43,524)	3,574,354	3,751,621	(177,267)	4,265,180
Landscape Services	32,667	32,100	567	556,573	607,864	(51,291)	633,369
Facilities Maintenance	19,025	22,677	(3,652)	181,713	245,316	(63,603)	265,560
Utilities	98,847	83,243	15,604	660,061	590,222	69,839	635,227
Fleet	16,607	21,095	(4,488)	208,049	245,818	(37,769)	268,220
Total Maintenance Expense	167,145	159,115	8,030	1,606,396	1,689,220	(82,824)	1,802,376
Community Patrol & Gate Access	216,817	226,328	(9,511)	2,452,884	2,539,286	(86,402)	2,780,103
Community Standards		35	(35)	1,320	7,685	(6,365)	7,720
Community Relations	274	1,375	(1,101)	5,543	14,450	(8,907)	22,125
Total Community Program Expense	217,091	227,738	(10,647)	2,459,747	2,561,421	(101,674)	2,809,948
In	40.704	47.640	4.446	204.056	100.153	6.700	247.001
Insurance (non-EE) & Taxes	18,794	17,648	1,146	204,856	198,153	6,703	217,001
Other Expenses	10 704	17.640	1 146	204.856	100 153	6 702	217.001
Total General Expense	18,794	17,648	1,146	204,856	198,153	6,703	217,001
Total Operating Expense	877,323	922,318	(44,995)	9,852,673	10,207,736	(355,063)	11,282,037
Operating Income/(Loss)	46,882	13,614	33,268	399,997	113,221	286,776	
Operating meome/(1033)	<del></del>		33,206		113,221	280,770	•
Reserve Net Income/(Loss)	238,738	5,930	232,808	1,511,370	85,904	1,425,466	281,831
Capital Net Income/(Loss)	(2,856)		1	(6,419)			-
Reserve/Capital Net Income/(Loss)	235,882	3,073	232,809	1,504,951	79,477	1,425,474	281,831
Tabal Nick Income (II)	A 000	A 44 44	A 000 000		A		
Total Net Income/(Loss)	\$ 282,763	\$ 16,687	\$ 266,076	\$ 1,904,948	\$ 192,698	\$ 1,712,250	\$ 281,831

# DC RANCH ASSOCIATION

## **BALANCE SHEET**

## As Of November 30, 2024

	1	1/30/2024	1	2/31/2023	Y	/Y Change
ASSETS						
CASH						
Cash - Operating	\$	2,063,834	\$	1,601,798	\$	462,036
Petty Cash		350		350		_
TOTAL CASH		2,064,184		1,602,148		462,036
CAPITAL FUND		90,646		65,668		24,978
RESERVE FUND		13,170,397		11,711,519		1,458,879
Accounts Receivable (Net)		145,984		99,735		46,249
Intercompany Receivable		-		237		(237)
Prepaid Expenses		122,352		103,802		18,550
Operating Lease Right-to-Use Asset		208,791		208,791		-
Other Current Assets		305		156,069		(155,764)
TOTAL CURRENT ASSETS	-	477,432		568,634		(91,201)
PROPERTY, PLANT & EQUIPMENT						
Property & Equipment		360,678		360,678		-
Construction In Progress		-		-		_
TOTAL PROPERTY, PLANT & EQUIP	_	360,678		360,678		_
Less Accumulated Depreciation		(349,664)		(318,245)		(31,419)
PROPERTY, PLANT AND EQUIPMENT, NET		11,014		42,433		(31,419)
				•		
TOTAL ASSETS	\$	15,813,674	\$	13,990,402	\$	1,823,272
LIABILITIES						
Accounts Payable	\$	397,781	\$	437,543	\$	(39,762)
Intercompany Payable		326,288		225,360		100,928
Accrued Expenses		130,657		160,781		(30,124)
Prepaid Assessments		267,509		274,964		(7,455)
Deferred Revenue		-		-		-
Operating Lease Right-to-Use Liability		208,791		208,791		-
Other Current Liabilities		43,293		148,558		(105,265)
TOTAL CURRENT LIABILITIES		1,374,320		1,455,997		(81,677)
TOTAL LONG-TERM LIABILITIES						
TOTAL LIABILITIES	\$	1,374,320	\$	1,455,997	\$	(81,677)
NET ASSETS						
Operating Equity		737,860		737,860		-
Capital Equity		108,101		108,101		-
Reserve Equity		11,688,444		11,688,444		-
Current Year Profit/Loss		1,904,948				1,904,948
TOTAL NET ASSETS	\$	14,439,354	\$	12,534,405	\$	1,904,948
TOTAL LIABILITIES & NET ASSETS	\$	15,813,674	\$	13,990,402	\$	1,823,272
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# **DC RANCH ASSOCIATION**

## **STATEMENT OF CASH FLOW**

## For the Period Ended November 30, 2024

CASH FLOWS FROM OPERATING ACTIVITIES           Net income (deficit) for period         \$ 282,763         \$ 1,904,948           Adjustments to reconcile net income (deficit)         2,856         31,419           Depreciation         2,856         31,419           (Increase)/Decrease in:         46,249           Accounts receivable         (36,472)         (46,249)           Intercompany receivables         -         237           Prepaid expenses         (45,048)         (18,550)           Increase/(Decrease) in:         -         237           Accounts payable         20,480         (39,762)           Accoured expenses         -         (7,945)           Accrued expenses         -         (7,945)           Accrued payroll expenses         (27,524)         (22,179)           Deferred revenue         -         -         -           Prepaid assessments         (98,629)         (160,178)           Prepaid Council assessments         (98,629)         (160,178)           Prepaid Council assessments         (95,815)         100,928           Other liabilities         43,938         50,500           NET CASH FROM OPERATING ACTIVITIES         -         -           Purchases of Prope		Мо	Current Month Month Ended November 2024		ear-to-Date ear Ended rember 2024
Adjustments to reconcile net income (deficit)					
Depreciation   2,856   31,419   (Increase)/Decrease in:	Net income (deficit) for period	\$	282,763	\$	1,904,948
(Increase)/Decrease in:         Accounts receivable       (36,472)       (46,249)         Intercompany receivables       -       237         Prepaid expenses       (45,048)       (18,550)         Increase/(Decrease) in:       -       (45,048)         Accounts payable       20,480       (39,762)         Accrued expenses       -       (7,945)         Accrued payroll expenses       (27,524)       (22,179)         Deferred revenue       -       -         Prepaid assessments       (98,629)       (160,178)         Prepaid Council assessments       (98,629)       152,724         Intercompany payables       (95,815)       100,928         Other liabilities       43,938       50,500         NET CASH FROM OPERATING ACTIVITIES       77,179       1,945,892         CASH FLOWS FROM INVESTING ACTIVITIES         Purchases of Property, Plant & Equipment       -       -         NET CASH FROM FINANCING ACTIVITIES       -       -         Acquisition of long-term debt       -       -         Principal payments of long-term debt       -       -         Principal payments of long-term debt       -       -         NET CASH FROM FINANCING ACTIVITIES	Adjustments to reconcile net income (deficit)				
Accounts receivable   (36,472)   (46,249)   Intercompany receivables   -   237   237   Prepaid expenses   (45,048)   (18,550)   Increase/(Decrease) in:	Depreciation		2,856		31,419
Intercompany receivables	(Increase)/Decrease in:				
Prepaid expenses         (45,048)         (18,550)           Increase/(Decrease) in:         (39,762)           Accounts payable         20,480         (39,762)           Accrued expenses         -         (7,945)           Accrued payroll expenses         (27,524)         (22,179)           Deferred revenue         -         -           Prepaid assessments         (98,629)         (160,178)           Prepaid Council assessments         30,629         152,724           Intercompany payables         (95,815)         100,928           Other liabilities         43,938         50,500           NET CASH FROM OPERATING ACTIVITIES         77,179         1,945,892           CASH FLOWS FROM INVESTING ACTIVITIES         -         -           Purchases of Property, Plant & Equipment         -         -           NET CASH FROM INVESTING ACTIVITIES         -         -           CASH FLOWS FROM FINANCING ACTIVITIES         -         -           Acquisition of long-term debt         -         -           Principal payments of long-term debt         -         -           NET CASH FROM FINANCING ACTIVITIES         -         -           NET CASH FROM FINANCING ACTIVITIES         -         -	Accounts receivable		(36,472)		(46,249)
Accounts payable	Intercompany receivables		-		237
Accounts payable       20,480       (39,762)         Accrued expenses       -       (7,945)         Accrued payroll expenses       (27,524)       (22,179)         Deferred revenue       -       -         Prepaid assessments       (98,629)       (160,178)         Prepaid Council assessments       30,629       152,724         Intercompany payables       (95,815)       100,928         Other liabilities       43,938       50,500         NET CASH FROM OPERATING ACTIVITIES       77,179       1,945,892         CASH FLOWS FROM INVESTING ACTIVITIES       -       -         Purchases of Property, Plant & Equipment       -       -         NET CASH FROM INVESTING ACTIVITIES       -       -         CASH FLOWS FROM FINANCING ACTIVITIES       -       -         Acquisition of long-term debt       -       -         Principal payments of long-term debt       -       -         NET CASH FROM FINANCING ACTIVITIES       -       -         NET INCREASE (DECREASE) IN CASH       77,179       1,945,892         CASH, BEGINNING OF PERIOD       15,248,048       13,379,335	Prepaid expenses		(45,048)		(18,550)
Accrued expenses - (7,945) Accrued payroll expenses (27,524) (22,179) Deferred revenue Prepaid assessments (98,629) (160,178) Prepaid Council assessments 30,629 152,724 Intercompany payables (95,815) 100,928 Other liabilities 43,938 50,500 NET CASH FROM OPERATING ACTIVITIES 77,179 1,945,892  CASH FLOWS FROM INVESTING ACTIVITIES Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  NET CASH FROM FINANCING ACTIVITIES  ACQUISITION OF INDERVICE ACTIVITIES  ACQUISITION OF INDERVI	Increase/(Decrease) in:				
Accrued payroll expenses (27,524) (22,179) Deferred revenue	Accounts payable		20,480		(39,762)
Deferred revenue Prepaid assessments (98,629) (160,178) Prepaid Council assessments 30,629 152,724 Intercompany payables Other liabilities A3,938 Other liabilities NET CASH FROM OPERATING ACTIVITIES  Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES  Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  NET INCREASE (DECREASE) IN CASH  77,179 1,945,892  CASH, BEGINNING OF PERIOD 15,248,048 13,379,335	Accrued expenses		-		(7,945)
Prepaid assessments Prepaid Council assessments Solo 152,724 Intercompany payables Other liabilities Other liabilities Purchases of Property ACTIVITIES Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES CASH FLOWS FROM FINANCING ACTIVITIES Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  NET INCREASE (DECREASE) IN CASH T77,179 1,945,892  CASH, BEGINNING OF PERIOD 15,248,048 13,379,335	Accrued payroll expenses		(27,524)		(22,179)
Prepaid Council assessments Intercompany payables Other liabilities Other liabilities A3,938 Other liabilities NET CASH FROM OPERATING ACTIVITIES  Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES  Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES  Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  ACQUISITION OF PERIOD  NET INCREASE (DECREASE) IN CASH  77,179 1,945,892  CASH, BEGINNING OF PERIOD 15,248,048 13,379,335	Deferred revenue		-		-
Intercompany payables Other liabilities Other liabilities A3,938 50,500 NET CASH FROM OPERATING ACTIVITIES  Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES  Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES  Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  ACQUISITION OF PERIOD  NET INCREASE (DECREASE) IN CASH  77,179 1,945,892  CASH, BEGINNING OF PERIOD  15,248,048 13,379,335	Prepaid assessments		(98,629)		(160,178)
Other liabilities 43,938 50,500  NET CASH FROM OPERATING ACTIVITIES 77,179 1,945,892  CASH FLOWS FROM INVESTING ACTIVITIES  Purchases of Property, Plant & Equipment	Prepaid Council assessments		30,629		152,724
NET CASH FROM OPERATING ACTIVITIES  CASH FLOWS FROM INVESTING ACTIVITIES  Purchases of Property, Plant & Equipment  NET CASH FROM INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  Acquisition of long-term debt  Principal payments of long-term debt  NET CASH FROM FINANCING ACTIVITIES  NET CASH FROM FINANCING ACTIVITIES  NET CASH FROM FINANCING ACTIVITIES  CASH, BEGINNING OF PERIOD  15,248,048  13,379,335	Intercompany payables		(95,815)		100,928
CASH FLOWS FROM INVESTING ACTIVITIES  Purchases of Property, Plant & Equipment  NET CASH FROM INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  Acquisition of long-term debt  Principal payments of long-term debt  NET CASH FROM FINANCING ACTIVITIES  -  NET INCREASE (DECREASE) IN CASH  77,179  1,945,892  CASH, BEGINNING OF PERIOD	Other liabilities		43,938		50,500
Purchases of Property, Plant & Equipment NET CASH FROM INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  NET CASH FROM FINANCING ACTIVITIES  NET INCREASE (DECREASE) IN CASH  77,179  1,945,892  CASH, BEGINNING OF PERIOD  15,248,048  13,379,335	NET CASH FROM OPERATING ACTIVITIES		77,179		1,945,892
NET CASH FROM INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  NET INCREASE (DECREASE) IN CASH  CASH, BEGINNING OF PERIOD  15,248,048  13,379,335	CASH FLOWS FROM INVESTING ACTIVITIES				
CASH FLOWS FROM FINANCING ACTIVITIES  Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  -  NET INCREASE (DECREASE) IN CASH  CASH, BEGINNING OF PERIOD  15,248,048  13,379,335	Purchases of Property, Plant & Equipment		-		-
Acquisition of long-term debt Principal payments of long-term debt NET CASH FROM FINANCING ACTIVITIES  NET INCREASE (DECREASE) IN CASH  CASH, BEGINNING OF PERIOD  15,248,048  13,379,335	NET CASH FROM INVESTING ACTIVITIES		-		-
Principal payments of long-term debt  NET CASH FROM FINANCING ACTIVITIES  -  NET INCREASE (DECREASE) IN CASH  CASH, BEGINNING OF PERIOD  15,248,048  13,379,335	CASH FLOWS FROM FINANCING ACTIVITIES				
NET CASH FROM FINANCING ACTIVITIES  NET INCREASE (DECREASE) IN CASH  CASH, BEGINNING OF PERIOD  15,248,048  13,379,335	Acquisition of long-term debt		-		-
NET INCREASE (DECREASE) IN CASH         77,179         1,945,892           CASH, BEGINNING OF PERIOD         15,248,048         13,379,335	Principal payments of long-term debt		-		-
CASH, BEGINNING OF PERIOD 15,248,048 13,379,335	NET CASH FROM FINANCING ACTIVITIES		-		-
	NET INCREASE (DECREASE) IN CASH		77,179		1,945,892
CASH, END OF PERIOD \$ 15,325,227 \$ 15.325.227	CASH, BEGINNING OF PERIOD		15,248,048		13,379,335
<u> </u>	CASH, END OF PERIOD	\$	15,325,227	\$	15,325,227